

Overcoming the Seafarer Crisis: Enabling Crew Changes and Repatriation

The Covid-19 pandemic has created an unprecedented crew change crisis which has led to hundreds of thousands of seafarers being impacted and in many instances left stranded on ships¹, beyond the expiry of their contracts. Despite significant efforts by international organizations, governments, industry associations, labor unions, NGOs and individual companies including the adoption on 1 December 2020 by the UN General Assembly of a resolution on International cooperation to address challenges faced by seafarers as a result of the COVID-19 pandemic to support global supply chains², the issue is still far from resolved.

This is not an acceptable way to treat seafarers, who are the frontline workers of the maritime industry carrying 90% of global trade. Fatigue after extended periods at sea has significant consequences on the physical and mental wellbeing of seafarers. It also increases the risk of maritime incidents and environmental disasters, and poses a wider threat to the integrity of global supply chains, which depend on safe and reliable maritime transport.

This is why a taskforce of stakeholders from across the maritime value chain has identified the following key issues preventing crew changes, that require urgent action:

- While high-quality health protocols have been adopted internationally, they have not been consistently implemented in practice. This has led authorities to perceive seafarers as a Covid-19 risk, which has limited the possibilities of crew changes.
- Implementing high-quality crew change protocols will reduce the economic risk of disrupted supply chains but will lead to increased short-term costs.
- The disruption of international air travel has reduced the number of flights, causing connectivity issues between major crew change hubs and major seafaring nations, which has complicated crew changeovers.

Taking action to deliver on our shared responsibility

We, the signatories to The Neptune Declaration on Seafarer Wellbeing and Crew Change, recognize that we have a shared responsibility to ensure that the current crew change crisis is resolved as soon as possible and to use the learnings from the crisis as an opportunity to build a more resilient maritime supply chain.

We believe that the most effective way of addressing the crew change challenge and building a more resilient maritime logistics chain, is by working together across the value chain with industry stakeholders, organizations and with governments to implement solutions that work in practice.

Therefore, we commit to take action to resolve the crew change crisis, based on our position and role in the value-chain, thereby ensuring the rights and wellbeing of the seafarers supporting global supply chains. We call on our peers and other stakeholders, in particular relevant government bodies, to join us in our efforts.

^{1 &}lt;a href="http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS_755390/lang--en/index.htm">http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS_755390/lang--en/index.htm

² https://www.undocs.org/en/A/75/L.37

To make tangible improvements, the following actions should be implemented:

Recognize seafarers as key workers and give them priority access to Covid-19 vaccines

Seafarers should be recognized as key workers by all governments in line with the UN General Assembly resolution adopted on 1 December 2020 and the transition of seafarers across borders should be facilitated based on internationally agreed, high-quality health protocols.

Governments and other stakeholders should work together with the maritime industry to ensure that seafarers, irrespective of their nationality, get priority access to Covid-19 vaccines alongside other key workers and health care professionals in recognition of their critical role in global supply chains and trade. This should include developing protocols that ensure vaccinations are correctly certified and effectively administered to seafarers as well as establishing a standardized format for health passes that contain tamper proof information about vaccination and testing status to facilitate crew changes.

• Establish and implement gold standard health protocols based on existing best practice

The maritime industry and governments should implement *The Recommended Framework of Protocols for ensuring safe ship crew changes and travel during the Coronavirus (COVID-19) pandemic*³ which has been recognized by the International Maritime Organization.

To minimize the risk of Covid-19, to build trust that crew changes can be carried out in a safe manner, and to ensure that the measures taken can be universally accepted, the implementation of the Framework of Protocols should be based on the highest practicable standards. The STAR Crew Change Protocols⁴, which are based on existing best practice, are thus recommended for industry-wide adoption.

Increase collaboration between ship operators and charterers to facilitate crew changes

Facilitating crew changes based on high-quality health protocols is a shared responsibility which will create benefits for all by minimizing the risk of Covid-19 spread on vessels, minimizing the risk of disruptions to global supply chains, while contributing to maritime safety and the wellbeing of seafarers.

Ship owners and charterers should share relevant information transparently and collaborate to ensure that necessary crew changes can be carried out with the least impact possible in terms of cost and delays. The owner should provide the charterer with as much notice as possible on intended crew changes, while the charterer should make all reasonable efforts to accommodate crew changes including when the vessel has to make a reasonable deviation.

No charter contracts should contain clauses preventing necessary crew changes from being carried out, as the aggregate effect of such clauses could be a serious obstacle to the safe operation of maritime trade and the protection of the wellbeing and rights of seafarers.

By implementing high-quality health protocols, ship owners can reduce the risk of trade disruption due to Covid-19, which also creates benefits to charterers. These benefits should be reflected in chartering decisions to create incentives for shipowners to implement high-quality health protocols and be transparent about actions taken as well as costs incurred.

• Ensure air connectivity between key maritime hubs for seafarers

The aviation industry should work together with the maritime industry to ensure that airlift capacity is established between major crew changing hubs and seafaring nations.

Additionally, the aviation and maritime industries as well as governments – involving all relevant ministries and agencies – should work together to establish a universally accepted and harmonized framework of standards for the validation of trusted health data for seafarers to facilitate border crossing and ensure the long-term resilience of air connectivity.

³ https://wwwcdn.imo.org/localresources/en/MediaCentre/HotTopics/Documents/C0VID%20CL%20 4204%20adds/Circular%20Letter%20No.4204-Add.14%20-%20Coronavirus%20%28Covid-19%29%20-%20 Recommended%20Framework%200f%20Protocols.pdf

⁴ http://www.globalmaritimeforum.org/content/2020/12/The-Neptune-Declaration-STAR-protocols.pdf

2020 Bulkers 3Seas Shipping

A. M. Nomikos Transworld Maritime Agencies

A. P. Møller-Mærsk

A. Pérez y Cía **ABC** Maritime

ADNOC Logistics & Services

Advanced Polymer Coatings

Advent International

Airports Council International (ACI)

World

Alandia

Alassia NewShips Management

Alberta Shipmanagement

Asahi Shipping

Alfa Laval

Alfa Ship & Crew Management

Allmode Global

ALP Maritime Services Altera Infrastructure

Anchor SM (Singapore)

Anglo-American

Anglo-Eastern Univan Group

Anosis Maritime

Anglo International Shipping

Operations

Anthony Veder Group Apex Ship Management Apollo Ship Management

APORMAR Seafarers Portuguese

Agency

Apostleship of the Sea of the United

States of America

Aquatrade

ARCADIA SHIPMANAGEMENT

Ardmore Shipping

ARGELAN SHIPS SERVICE

Armateurs de France

Asiatic/Atlantic Lloyd Group

Assarmatori

Associated Steamship Agents

Atlantska Plovidba Atlas Professionals ATPI Marine & Energy Auerbach Schifffahrt **AV Global Marine**

Avance Gas Holding

Bahri Ship Management

BAO-NYK Shipping

BBC Chartering

Belships Management (Singapore)

BEMAC Corporation Ben Line Agencies

Berge Bulk

BHN Shipping Group

Bibby Marine

BIMCO

Blackbird Air Charter

BMT

Borealis Maritime

Brentwood Communications

Briese Crew Management

Briese Schiffahrts Bureau Veritas Burmester & Vogel

Burnley Marin Services

BW Group

Camellia Line Cape Shipping

Caravel Group

Cargill Ocean Transportation

Carisbrooke Shipping

Celsius Shipping

Centrum Marine Consultancy

CF Sharp Crew Management

Charles Taylor Investment Management Company

Chevron Shipping Company

China Merchants Energy Shipping

(Singapore)

Chios Navigation (Hellas)

Chuqoku Marine Paints

Citi

Cluster Maritime Français

CMA CGM Group **CNMAR Shipping**

Coastal Shipping Limited

Coaster Ship Owners and Operators

Association (KOSDER) Columbia Cruise Services Columbia Shipmanagement

Concordia Maritime

Confidence Shipping Company

CONFITARMA - Italian Shipowners'

Association

Contships Management

Corpus Christi International

Seamen's Center Cosmos Agency

CPO Containerschiffreederei

COSCO SHIPPING Lines

CoShip

Crowley Maritime Corporation Cymona Shipping Management

Cyprus Shipping Chamber Charles Taylor Investment

Management Company Chevron Shipping Company

China Merchants Energy Shipping

(Singapore)

Chugoku Marine Paints

d'Amico Soc. di Navigazione

D. Oltmann Reederei

Daihatsu Diesel

Daikin MR Engineering Daiwa Kisen

Danaos Shipping

Danica Crewing Specialists

Dee4 Capital Partners

Demurrage Desk

DFDS

DHT Holdings

Diamond S Shipping

Döhle Seafront Crewing (Manila)

Donnelly Tanker Management

Dorian LPG Management

Doun Kisen

Drew Marine USA

Dromon Bureau of Shipping

Dufferin Maritime

Ε

Eagle Bulk Shipping

Eagle Industry

Eastern Pacific Shipping

EDT Offshore Group

Element Shipmanagement

Elettra

Emarat Maritime

Emirates Ship Investment Company

EMS-Fehn-Group ENESEL Group ENL Services

Enterprises Shipping and Trading

EP Resources
Epic Gas
EPSCO Group
Ernst Jacob
ESGPlus
Esvagt

European Community Shipowners'

Associations Evergas

Euronav

Evergreen Marine Corp

Excelerate Technical Management

Executive Ship Management

EXMAR

Exporters Competitive Maritime

Council

F

F. Laeisz Fednav

Fidelity International

Filipino Association for Mariners'

Employment (FAME)

Filipino Shipowners' Association

(FSA)

Filistos ASCOT

First Ship Lease Trust Flagship Ship Agencies

Fleet Management

FLEX LNG

Foreign Owners Representatives and

Ship Managers Association

Foremost Group Foresight Group

Frontline

FrontM Limited

Fugro

France LNG Shipping

Fukujin Kisen FUKUSHIMA

FURUNO ELECTRIC

G

G Travel

G2 Ocean

Gazocean

GAC GasLog

Gearbulk Norway

Genco Shipping & Trading
Genid Shipping & Logistics
GERMAN MARINE AGENCIES

Global Marine Group

Global Maritime Forum

Global Seaways

Golar LNG

Gram Car Carriers

Golden Ocean

Gorrissen Federspiel

Grieg Star

Grieg Maritime Group

Grimaldi Group Grindrod Shipping

Gulf Energy Maritime (GEM)

Gungen Denizcilik ve Ticaret

Gunvor

Н

Hachiuma Steamship

Hadley Shipping Group

Hafnia Pools

Halcyon Recuitment

Hamanaka Chain Manufacturing

Hapag-Lloyd HarpainGas Harren & Partner

nanon o rannor

Hartmann Dry Cargo Germany

Hartmann Gas Carriers Germany

Helm Specialist Recruitment

Hempel HMM

Höegh Autoliners

Höegh LNG

Honda Heavy Industries

Hong-Kong Maritime Museum

Horizon Maritime Services

Houston International Seafarers'

Center

Human Rights at Sea Hunterlink EAP

ı

Ignazio Messina & C.

IHI Power Systems

IMC Shipping INCARGO Inchcape Shipping Services Indeets Consulting ING Inmarsat Indian Maritime Foundation INTERCARGO - International Association of Dry Cargo Shipowners InterManager - - International Association of Ship and Crew Managers International Association of Classification Societies (IACS) International Association of Ports and Harbours International Bunker Industry Association International Chamber of Shipping International Christian Maritime Association International Federation of Shipmasters' Associations International Harbour Masters' **Association** International Marine Contractors Association International Marine Purchasing Association (IMPA) International Maritime Association of the Philippines (INTERMAP) International Maritime Employers' Council International Parcel Tankers **Association** International Seafarers' Welfare and Assistance Network (ISWAN) International Seaways International Ship-Owners Alliance of Canada (ISAC) International Support Vessel Owners'

Association

International Transport Workers' Federation International Union of Marine Insurance (IUMI) Internavis Internship Navigation Interorient Shipmanagement **INTERTANKO** Ionic IQrew Management (IQM) **IRIS Security** Irish Institute of Master Mariners IS Container **ISGAM** ISM Shipping Solutions ITF Seafarers' Trust

J

J&J Denholm

Japan Marine United Corporation Japan Radio **JCRS** Jehsen PTC Jebsen PTC Maritime JIFMAR OFFSHORE SERVICES John T. Essberger Joint Ship Manning Group (JMG) Junge & Co. Versicherungsmakler

K Line Ship Management (Singapore) Kaptanoglu Shipping Kawasaki Heavy Industries Kawasaki Kisenn Kaisa ("K" LINE) Kristian Gerhard Jebsen Skipsrederi Kyklades Maritime Kyoei Tanker

LADOL Free Zone Landbridge Ship Management (HK) Latsco Marine Management

Lauritzen Bulkers Lauritzen Kosan Lemissoler Leonhardt & Blumberg Shipmanagement Leth Agencies Liberian Registry Lighthouse Shipmanagement Phils LLC Novikontas Kaliningrad Lloyds' Register Load Line Marine Logbridge (UK Southhampton) Lomar Shipping London Ship Managers Louis Dreyfus Armateurs Louis Dreyfus Company Lubeca Marine Management Lucent Global Ship Services

M.T. Maritime Management (USA) Mærsk Drilling Maersk Supply Service Mærsk Tankers Maestro Shipmanagement Magsaysay MOL Ship Management Magsaysay People Resources Corporation (MPRC) / Magsaysay Maritime Corporation (MMC) Manabe Zoki MarCoPay Mare Supply & Services Marfin Management Monaco, Managers for Topic Fleet Marin Management Marine & Offshore Div., Bureau Veritas Japan Marine Benefits Marine Capital Marine Services Group Marine Underwriting Services

MARINO Party-List

Maritime Association of Shipowners,

Shipmanagers & Agents

Marlow Navigation

Marshal Ship Management

MarTrust Corporation

Mas0ceans

Mastermind Shipmanagement

Mastership (MASTER MARITIME

AGENCIES)

Matrix Ship Management

McNeal Law Firm

HURTWORKINGOFFSHORE.com

Memisoglu Kurun Law Firm

Merchant Navy Welfare Board

Metrostar Management

MF Shipping Group

MH Bland Group

Michele Bottiglieri Armatore

MINSHIP Shipmanagement

MISC Group comprising MISC Bhd,

AET and Eaglestar Marine Holdings

(L)

Mitsubishi Ore Transport

Mitsubishi Shipbuilding

Mitsui E&S Shipbuilding Company

Mitsui O.S.K. Lines

MK Centennial Maritime

(Netherlands)

MK Centennial Maritime (Singapore)

MM Marine

MMA Offshore Limited

MOL LNG Transport

MOL LNG Transport (Europe)

MOL LNG Transport (Asia)

MOL Ship Management

MOL Ship Management (S)

MOL Tankship Management

MPC Container Ships

MR Marine Group

MSC Mediterranean Shipping

Company

MSea Management

MTM Ship Management

Multiport Ship Agency Network

N

Naftomar Shipping and Trading

Nagasaki Sempaku Sobi

Nakakita Seisakusho

Namura Shipbuilding

Navig8 Chemical Tankers

Navigator Gas

Neda Maritime Agency

Netvision

Nihon Shipyard

Nippon Kaiji Kyokai (ClassNK)

Nippon Pusnes

Nissen Kaiun

Nitta Kisen Kaisha

Norbulk Shipping UK

Norden

Nordic Bulk Carriers

Nordic Hamburg Shipmanagement

Nordic P&I Group

Norse Shipholding

Norstar Ship Management

North American Maritime Ministry

Association

Northern Marine Group

Norwegian Shipowners' Association

Nova Marine Carriers

NRP Finans

NRP Maritime Asset Management

NSB Group

NYK Bulk & Projects Carriers

NYK Bulkship (Asia)

NYK Bulkship (ATLANTIC)

NYK Bulkship (Korea)

NYK Cruises

NYK Energy Transport (Atlantic)

NYK Energy Transport (USA)

NYK FIL Maritime E-Training

NYK Line

NYK LNG Shipmanagement (UK)

NYK LNG Shipmanagement

NYK Shipmanagement

NYK-FIL Ship Management

NYK-TDG Maritime Academy

0

Ocean Networks Express

Ocean Technologies Group

Oceanwide Expeditions

Odfjell SE

Olympic Shipping & Management

Oman Shipping Company

OMS Group

Orange Marine

ORION Reederei

Oshima Shipbuilding

Osiris Consultants

OSM Maritime

OSPR - The Offshore Safe

Professionals Register

P

P&O Maritime Logistics

Pacific Basin Shipping

Pacific Carriers Limited

Pacific International Lines

Pangaea Logistics Solutions

Petredec

PetroStrat

Philippine Association of Manning

Agencies and Ship Managers

(PAMAS)

Philippine Transmarine Carriers

Philippine-Japan Manning

Consultative Council (PJMCC)

Phoenix Shipping Group

Pleiades Shipping Agents

Pole Star

Port Arthur International Seafarers' Center

POSH Fleet Services

POSH Saudi

Precious Shipping PCL
PREVENTION at Sea

probunkers Promar

PROPEL Social
PSA International

Q

Qatar Gas Transport (Nakilat)
Queensway Navigation
Queensway Services

R

Rederiet Stenersen

Reederei Hamburger Lloyd

"Reederei Nord Shipmanagement

on behalf of

REEDEREI NORD Group"

Ridgebury Tankers

RightShip Rio Tinto

Rocktree Logistics

Roll Group

S

S5 Agency World Safe Bulkers

Safe Bulkers Management

Safebridge

Safety Management Overseas Saga Shipholding (Norway)

Saga Welco

Samudera Indonesia Santoku Senpaku

Scalabrini Center for People on the

Move Scorpio

Sea World Management & Trading

Seacor Marine Seafarers UK

Seamar Management

Seamen's Church Institute

Seanergy

Seaspan Ship Management SeaTankers Services (UK) Senator Crewing (Manila)

SFL Corporation

Shell Shipping & Maritime Shin Kurushima Dockyard

Shinkoh ShipMoney

Shipping Australia Shunzan Kaiun

Singhai Marine Services (Shanghai)

Sirius Ship Management

Sitara Shipping

Skuld

SMT Shipping Poland Solstad Offshore

Sonangol Marine Services

Songa Container

Songa Shipmanagement
South Trade Shipmanagement

South32

Southfield Agencies

Sovcomflot

Star Bulk Carriers Corp.

Stealth Maritime Stella Maris

Stella Maris - Catholic Diocese of

Beaumont, Texas USA Stella Maris - Manila

Stella Maris Scalabrinian Network

Stena Bulk

Stena Shipping and Ferries

Stolt Tankers

Subsea Global Solutions

Sunrui Marine Environment

Engineering

Sustainable Shipping Initiative

Swire Pacific Offshore

Swire Shipping

Swiss Ocean Yacht Management Swiss Re Corporate Solutions

Synergy Marine Group

T

Tagashira Kaiun
Taiheiyo Kisen Kaisa
Taihua Ship Management
TAIKO KIKAI INDUSTRIES
Tamar Ship Management
Ta-Na Crew Manning Agency

Tankerska plovidba Tata NYK Shipping Taylor Maritime (HK)

TCC Group

Team Tankers International Technomar Shipping

Teekay Group

The China Navigation Company

The CSL Group

The Dow Chemical Company
The Mission to Seafarers
The Nautical Institute

The Nautical Institute - US Gulf

Branch

The Naval Connection

The Shipping Corporation of India The Shipping Professional Network

London

The Standard Club Thomas Miller Holdings

Tidewater
Thome Group
Tohmei Shipping

Tokyo Keiki Inc. Marine Systems

Company

Tomini Shipping

Torm

Tortoise Engineering

Torvald Klaveness

Total Marine Solutions

Tototheo Maritime

Trafigura

Transmed Maritime Limited

Transmed Shipping Co. Ltd.

Transocean Shipmanagement

(Phils)

TriNøden Marine

Tsakos Shipping and Trading

Tsuneishi shipbuilding

Tufton

Turkish Chamber of Shipping

Turkish Ocean-going Masters'

Association

Turkish Shipowners' Association

U

U Ming Marine Transport

UK Chamber of Shipping

UK Club

Ultranav

Uni- Tankers

Unibaltic Shipping

Unicrew Management

Unifeeder

Unilever

Unisea Philippines

Unisea Shipping

Uniteam Marine Limited

United European Car Carriers

United Offshore Support

Ushio Reinetsu

Utkilen

V

V. Group

Vale

Van Ameyde McAuslands

Vanmar Shipping

Viridian Maritime

Vitol

Vroon

W

Wallem Group

Wallenius Wilhelmsen

Wan Hai Lines

WaterFront Maritime Services DMCC

Wesmans

Western Shipping

Wilhelmsen Ahrenkiel Ship

Management

Wilhelmsen Ship Management

Windward

WISTA International

WISTA USA

World Economic Forum

World Fuel Services Corporation

X

X-Press Feeders

Xiamen Hailong Manning Service

XT Management

Υ

YANMAR POWER TECHNOLOGY

YDK Technologies

Yokogawa Electric Corporation

Z

Zeaborn Ship Management

ZIM Integrated Shipping Services

Z-Mariner

Zodiac Maritime